

This resource library is contains a mix of memoranda, studies, and landscapes we have collected over the past OPeN cycle, as well as all of the resources the OPeN team created. Our hope is that the resources provided will help funders and organizations in the field assess their strategies and gain deeper understandings of emerging needs and trends.

Opportunity Pathways Network			
<i>Assets from the Field Innovation Cycle 4</i>			
Organization	Asset	Working Group/Resource Classification	Description
American Institute for Research / Walmart.org	Measuring Skills at Work: Lessons from the Field	Funder strategy (landscape)	Publication examining the use cases of LER and the landscape of employer skill validation practices
Colorado Succeeds	Full Packet of Investment Opportunities	Funder strategy (landscape)	Landscape analysis of the education and pathways space in Colorado, with highlights of a 2030 plan and opportunities for funders to get involved
Entangled Solutions	Multi-City Strategy Analysis	Funder strategy (landscape)	Overview of landscape of national/multi-city pathways with illustrative examples of pathways investments
ExcelinEd	State Policymakers Infographic	Funder strategy (landscape)	Infographic that details the different educational pathways, their stakeholders, and the policies that can enable them
The Bill and Melinda Gates Foundation	Analysis of Funder Collaboratives	Funder strategy (landscape)	1 slide overview of funder collaboratives in the opportunity pathways space
American Student Assistance	ASA Theory of Change	Funder strategy (theory of change)	ASA's theory of change, laid out in 1 slide
Workforce Matters	WFM Policy Sharing	Funder strategy (theory of change)	Details the priorities, actions, road blocks, and opportunities of

Boston

2 Copley Place,
7th Floor, Suite 3700B
Boston, MA 02116
USA
T. 617.572.2833

www.bridgespan.org

Johannesburg

Bridgespan Africa Initiative
10 The High St,
Melrose Arch 2076,
Johannesburg
South Africa
T. +2711.012.9280

Mumbai

registered address

Bridgespan India Private Limited
9th Floor, Platina, G Block, Plot C 59
Bandra Kurla Complex
Mumbai 400051
India
T. +91.22.6628.9624

New York

333 Seventh Avenue
11th Floor
New York, NY 10001
USA
T. 646.562.8900

San Francisco

88 Kearny Street
Suite 200
San Francisco, CA 94108
USA
T. 415.627.4500

			WFM in the pathways and equity space
Carnegie/ Gallup	Family Voices: Building Pathways from Learning to Meaningful Work	Funder strategy (original research)	Nationwide survey by Carnegie Corporation of New York to assess how parents feel about their children's education and postsecondary opportunities
T3 Innovation Network	T3 Innovation Network ILR Priority Use Template	Funder strategy (original research)	Document that outlines the users, use cases, and success criteria for ILR systems
The Bridgespan Group	Best of Field-Building Slides	Funder strategy (original research)	Slide deck that gives guidance on field-building and embedding equity in largescale solutions
The Bridgespan Group	Moving from Intention to Impact: Funding Racial Equity to Win	Funder strategy (original research)	Analysis of the state of philanthropic funding for racial equity work
The Bridgespan Group	Guiding a Giving Response to Anti-Black Injustice	Funder strategy (original research)	Memorandum that offers funders potential paths to invest in organizations and movements within the Black-led racial justice ecosystem
The Bridgespan Group	Lessons in Funder Collaboration: What the Packard Foundation Has Learned about Working with Other Funders	Funder strategy (collaboratives)	Study that overviews major findings from funder collaboration and recommends uses and factors that raise the chances of a collaboration's success
WFF/ ASA / OPeN	Pathways Innovation Challenge	Funder strategy (partnerships)	Deck that overviews the Pathways Innovation Challenge and discusses potential OPeN collaboration
Council of Chief State School Officers	Framework for School Reopening and Student Success	Organization strategy (original research)	Frameworks for reopening schools in the wake of COVID19 and working towards bridging existing gaps in student success

New America/ WorkCred	Everything You've Ever Learned	Organization strategy (original research)	A research piece by employees of New America and WorkCred that explains LERs and their use
SkillUp/ ClimbHire	Beyond Skills: How Social Capital Creates Economic Opportunity	Organization strategy (original research)	Publication by SkillUp and ClimbHire to demonstrate how “know-who” relationships lead to economic advancement, and how they seek to use that knowledge to bridge the economic divide
Social Finance/ Federal Reserve Banks of Atlanta/ Philadelphia	Workforce Realigned: How New Partnerships are Advancing Economic Mobility	Organization strategy (original research)	Book that looks out the outcomes of public and private programs on economic mobility and job attainment, split into sections on public policy, employers and the workforce system, and student payment
Day One Project	Day One Project: Improving Data Infrastructure to Meet Students and Learner Information Needs	Organization strategy (original research)	A report that summarizes the opportunity to use new federal and state funding for field level data systems
Jobs for the Future	The Big Blur: The Argument for Erasing the Boundaries Between High School, College, and Careers- and Creating One New System That Works for Everyone	Organization strategy (theory of change)	Report that outlines JFF’s vision of a more integrated postsecondary system that directly links to careers.
Opportunity College	Opportunity College – Prospectus 2020	Organization strategy (theory of change)	Document that overviews the goals, approach, and principles of Opportunity College
Opportunity College	Opportunity College – 2021 Pilot Options	Organization strategy (partnerships)	Document that details Opportunity College’s 2021 pilot options and opportunities for partnership

Data Funders Collaborative	DFC Coleridge Update	Working group 2 (accelerating data infrastructure)	Slide deck that educates on the Coleridge Initiative and provides updates on their current work (incomplete deck)
Data Funders Collaborative	DFC Federal Data Landscape	Working group 3 (federal integration)	A multi-page document outlining past and current efforts to integrate data at the federal level, including an appendix with options for philanthropy-government collaboration
Workforce Matters	Workforce Funders Guide to Leveraging Public Funding	Working group 3 (federal integration)	Guide for foundations and organizations to take advantage of increased federal funding for workforce programs

Opportunity Pathways Network	
Summit Resources Innovation Cycle 4	
Asset	Description
2021 OPeN Summit Invite and Guest Speaker List	List of Summit Attendees
2021 OPeN Summit Pre-Read Materials	Pre-Read materials, including abridged and full concept notes
2021 OPeN Virtual Summit Presentation	PowerPoint slides shown on Zoom during the conference
2021 OPeN Post-Summit Survey	Survey on future of the conference, interests in funding, etc.
2021 OPeN Resource Sharing	Resources from Summit Presenters (including funding proposals, organizational descriptions, etc.)
Working Group 1 Concept Note	Concept note for Working Group 1 (building a skills and competency-based program model ecosystem that is rooted in quality)
Working Group 2 Concept Note	Concept note for Working Group 2 (accelerating cross-system integration and infrastructure development)
Working Group 3 Concept Note	Concept note for Working Group 3 (enabling integrated federal and state-level alignment and coordination)

Opportunity Pathways Network	
<i>Funder Roundtables and capacity building sessions Innovation Cycle 4</i>	
Asset	Description
Catalyze Challenge Funder Roundtable	Zoom recording of the funder roundtable with Catalyze Challenge
Coleridge Initiative Capacity Building Session	Coleridge Initiative capacity building session, presented alongside Bridgespan
JFF LER Funder Roundtable	Zoom recording of the funder roundtable for JFF LER

For any follow on questions, please reach out to the core funders of innovation cycle #4:

Isa Ellis : Isa.Ellis@gatesfoundation.org

Nicole Ifill: Nicole.Ifill@gatesfoundation.org

Jamie Jutilla: jjutilla@wffmail.com

Sean Murphy: Sean.Murphy@walmart.com